



TCFD Index

The Task Force on Climate-related Financial Disclosures (TCFD)

This index describes our climate related risks and opportunities, in alignment with the TCFD recommendations. See Forward Looking Statements within the [2024 Business Responsibility Report](#).

GOVERNANCE: Disclose the organization’s governance around climate-related risks and opportunities.	
Disclosure	Response
a) Board’s oversight of climate-related risks and opportunities.	The Audit Committee is updated twice a year and the Board of Directors is updated annually on Enterprise Risk Management findings. We have a Business Responsibility Liaison on the Nominating and Corporate Governance Committee.
b) Management’s role in assessing and managing climate-related risks and opportunities.	<p>Dine Brands (“Company”) worked with a third-party consultant to conduct a climate risk assessment, which included identifying climate-related risks and opportunities within the Company. The Dine Brands Executive Team was directly involved with the process and was briefed on the findings.</p> <p>Our Enterprise Risk Management (ERM) team confers with risk owners across the Company who report on inherent and residual risks within our enterprise and their risk mitigation strategies. The ERM team reports its findings twice a year to the Audit Committee and annually to the Board of Directors, which reviews the risks and progress made on their mitigation activity. The objective of the ERM program is to ensure that the Company is aware of, and prepared to respond to, potential enterprise risks (and opportunities) that could impact the achievement of Dine Brands’ strategic and operational objectives. Monitoring, management, support, timeliness and communication are some of the key factors we emphasize in this program to provide a structured and consistent approach to risk management and to facilitate informed decision-making.</p>

STRATEGY: Disclose the actual and potential impacts of climate-related risks and opportunities on the organization's businesses, strategy, and financial planning where such information is material.	
Disclosure	Response
a) Climate-related risks and opportunities the organization has identified over the short, medium, and long term.	<p>Dine Brands worked with a third-party consultant to conduct a climate risk assessment for its operations based on guidance from TCFD. We identified risks, in the short (“S”) (0-2 years), medium (“M”) (2-5 years) and long (“L”) (5+ years) term time frame, and opportunities as summarized below.</p> <p>Risks</p> <ul style="list-style-type: none">• Individual Climate-Related Events (S,M,L) Acute physical events, including adverse weather conditions, have the potential to cause damage to restaurant locations, leading to disruptions in customer traffic and repairs to the restaurant buildings.• Long-term increases in Operating Costs (M,L) Chronic adverse weather events could significantly impact the cost and availability of essential utilities and supplies such as water, electricity and food ingredients. Possible disproportionate impact to restaurants in areas more susceptible to climate-related events and those with high or extremely high baseline water stress.• Climate Regulations (M,L) Emerging environmental and sustainability regulations, along with new disclosure requirements, may have significant financial impacts for both Dine Brands and its franchisees. <p>Opportunities</p> <ul style="list-style-type: none">• Resource Efficiency Continue to specify and utilize more energy and water-saving equipment.• Resilience Continue to diversify supply chain and provide multiple ways to deliver and serve food to guests to mitigate risks associated with climate disruptions.
b) Impact of climate-related risks and opportunities on the organization's businesses, strategy, and financial planning.	<p>Risks</p> <ul style="list-style-type: none">• Individual Climate-Related Events (S,M,L) Acute physical events, including adverse weather conditions, have the potential to cause damage to restaurant locations, which could materially impact our operations. Adverse weather conditions have in the past, and may again, cause disruptions in customer traffic and require repairs to the restaurant buildings.• Long-term increases in Operating Costs (M,L) Chronic adverse weather events could significantly impact the cost and availability of essential utilities and supplies such as water, electricity and food ingredients, especially to restaurants located in areas more susceptible to climate-related events and those with high or extremely high baseline water stress.• Climate Regulations (M,L) Emerging environmental and sustainability regulations, along with new disclosure requirements, may have significant financial impacts for both Dine Brands and its franchisees. Monitoring and complying with increased environmental and sustainability laws and regulations could lead to increased administrative expenses and operational complexity. <p>Opportunities</p> <ul style="list-style-type: none">• Resource Efficiency Continue to specify and utilize more energy and water-saving equipment.• Resilience Continue to diversify our supply chain and provide multiple ways to deliver and serve food to guests to mitigate risks associated with climate disruptions. <p>Risk factors related to climate change are also discussed in the 2024 Dine Brands 10-K.</p>
c) Resilience of the organization’s strategy, taking into consideration different climate-related scenarios, including a 2°C or lower scenario.	<p>Dine Brands continues to review the organization’s strategy related to climate-related risks and the consideration of different climate-related scenarios, based on the initial work conducted by a third-party consultant.</p>

RISK MANAGEMENT: Disclose how the organization identifies, assesses, and manages climate-related risks.	
Disclosure	Response
a) Organization's processes for identifying and assessing climate-related risks.	<p>Our Enterprise Risk Management (ERM) team confers with risk owners across the Company who report on inherent and residual risks within our enterprise and their risk mitigation strategies. The ERM team reports its findings twice a year to the Audit Committee and annually to the Board of Directors, which reviews the risks and progress made on their mitigation activity. The objective of the ERM program is to ensure that the Company is aware of, and prepared to respond to, potential enterprise risks (and opportunities) that could impact the achievement of Dine Brands' strategic and operational objectives. Monitoring, management, support, timeliness and communication are some of the key factors we emphasize in this program to provide a structured and consistent approach to risk management and to facilitate informed decision-making.</p> <p>Dine Brands worked with a third-party consultant to conduct a climate risk assessment for its operations based on guidance from TCFD. This included involvement from the Legal, Risk, Finance and Business Responsibility Teams.</p>
b) Organization's processes for managing climate-related risks.	<p>Dine Brands worked with a third-party consultant to conduct a climate risk assessment. Stakeholders across the Company from Legal, Risk, Finance and Business Responsibility partnered with the third-party consultant. The Dine Brands Executive Team was directly involved in the process and was briefed on the findings.</p> <p>Our Enterprise Risk Management (ERM) team confers with risk owners across the Company who report on inherent and residual risks within our enterprise and their risk mitigation strategies. The ERM team reports its findings twice a year to the Audit Committee and annually to the Board of Directors, which reviews the risks and progress made on their mitigation activity.</p>
c) How processes for identifying, assessing, and managing climate-related risks are integrated into the organization's overall risk management.	<p>Our Enterprise Risk Management (ERM) team confers with risk owners across the Company who report on inherent and residual risks within our enterprise and their risk mitigation strategies. The ERM team reports its findings twice a year to the Audit Committee and annually to the Board of Directors, which reviews the risks and progress made on their mitigation activity. The objective of the ERM program is to ensure that the Company is aware of, and prepared to respond to, potential enterprise risks (and opportunities) that could impact the achievement of Dine Brands' strategic and operational objectives. Monitoring, management, support, timeliness and communication are some of the key factors we emphasize in this program to provide a structured and consistent approach to risk management and to facilitate informed decision-making.</p>
METRICS AND TARGETS: Disclose the metrics and targets used to assess and manage relevant climate-related risks and opportunities where such information is material.	
Disclosure	Response
a) Metrics used by the organization to assess climate-related risks and opportunities in line with its strategy and risk management process.	Energy consumption and water consumption.
b) Scope 1, Scope 2, and, if appropriate, Scope 3 greenhouse gas (GHG) emissions, and the related risks.	In our 2024 Business Responsibility Report , Dine Brands reports greenhouse gas emissions within Scope 1 and 2, Scope 3 Category 5 and Scope 3 Category 14.
c) Targets used by the organization to manage climate-related risks and opportunities and performance against targets.	We continue to build out our information collection processes and calculation methodology to create a greenhouse gas emissions baseline representing all material emissions categories.